Q4 Report

January – December 2021

16 February 2022



Strong quarter with high growth in sales, EBITA and margin.

- ▶ Sales amounted to SEK 957.3 (656.1) million, growth of 45.9%. Organic growth of 16.2%
- ▶ EBITA amounted to SEK 83.5 million (33.3). An improvement of 153%
- ▶ Earnings per share 0.61 SEK (0.41) +49%
- ► Cash flow from operating activities SEK 46.9 (100.5) million
- ▶ Leverage 2.4X (2.8X). Net debt / EBITDA pro-forma LTM
- ▶ Skellefteå Utemiljö AB, Håkonsen og Sukke AS, Hermansen Maskin AS och Viherpojat Oy with a total revenue of 300 MSEK acquired in period. Markbygg Anläggning Väst AB and Rainset Oy acquired after period

Key financials Q4 2021

SEK million	Q4 2021	Q4 2020	FY 2021
SALES	957.3	656.1	3 181.5
EBITA	83.5	33.3	231.9
EBITA %	8.7	5.1	7.3
CASH FLOW FROM OPERATIONS	46.9	100.5	174.5
ORDER BACKLOG	5 125	4 434	5 125
ACQUIRED ANNUAL SALES	300	245	780

Financial performance







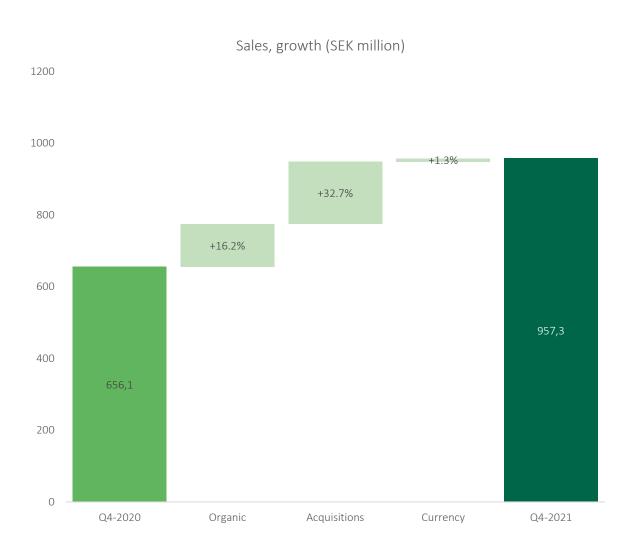


EBITA, LTM, mkr





Strong growth driven by acquisitions



- ▶ Organic growth of 16.2% compared to last quarter
- ► Currency effects 1.3%
- ► Acquisition growth 32.7%







Håkonsen og Sukke Landskapsentreprenør AS

- ▶ Founded in 2008
- Operates west of the Oslo Fjord and headquarters in Tønsberg
- Provides landscaping and maintenance services
- ▶ Annual sales of NOK 170 million
- ▶ 90 employees









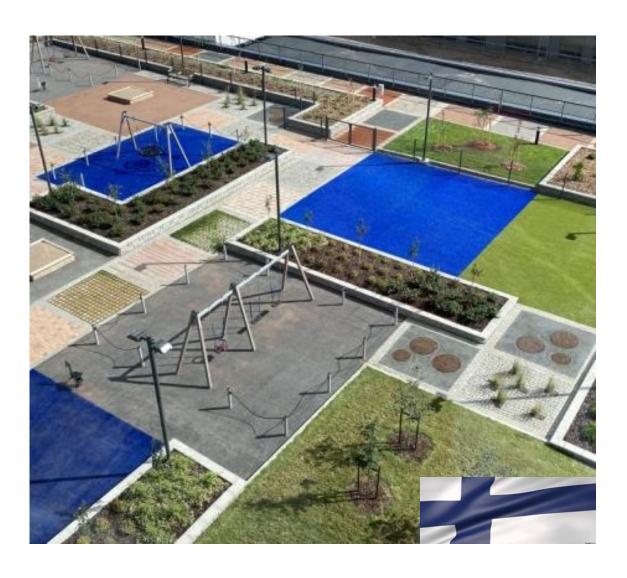
Hermansen Maskin AS

- ▶ Founded in 2006
- ▶ Operates around Oslo
- Provides services within land development, landscaping and winter services
- ▶ Annual sales of NOK 75 million
- ▶ 20 employees









Viherpojat Oy

- ▶ Founded in 1992
- Operates in Helsinki area
- ▶ Provides landscaping services
- ▶ Annual sales of EUR 4 million
- ▶ 25 employees









Markbygg Anläggning Väst AB

- ▶ Founded in 2000
- ▶ Operates in Västra Götaland, based in Uddevalla
- Provides excavation services
- ▶ Annual sales of SEK 280 million
- ▶ 60 employees
- ▶ Signed in December, closed January 2022









Utemiljö Skellefteå AB

- ▶ Founded in 2003
- ▶ Operates in Skellefteå
- ▶ Provides landscaping and winter services
- ▶ Annual sales of SEK 15 million
- ▶ 6 employees





Winter and Christmas decorations

- Before Christmas, many of our subsidiaries are making our cities more attractive and atmospheric with decorations and winter lighting
- Many of our customers invest heavily in creating a holistic experience with vegetation in combination with various lighting installations.
- Many times, it creates a magical feeling in the winter darkness











Development of residential areas

Region Norway – Hermansen Maskin AS

- ▶ Hermansen Maskin AS has been awarded a development project of residential areas in Sande, Vestfold
- ► Scope: blasting, groundwork, infrastructure and mobile crushing
- ▶ Contract value: 20-75 million
- ▶ End customer: Bjørndalåsen Utvikling AS
- ▶ Project start: 2021







Ground maintenance agreement

Region South – Green Landscaping Malmö AB

- ▶ Green Landscaping Malmö has been awarded a ground maintenance agreement for the municipal housing company in Vellinge
- Scope: ground maintenance of housing areas as well as winter services
- ► Contract value: SEK 3 million/year, 6 years contract including option years,
- ▶ End customer: Vellingebostäder
- ▶ Project start: April 2022





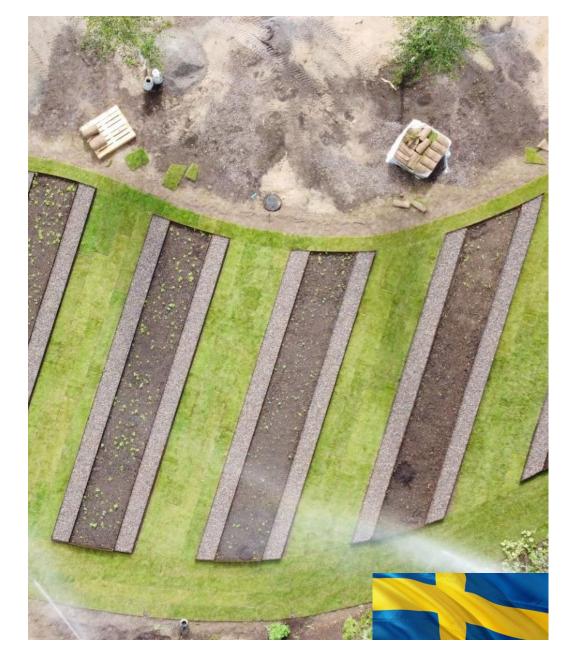


Rebuilding and extension of ash burial site Grycksbo church

Region North – Svensk Markservice Svealand AB

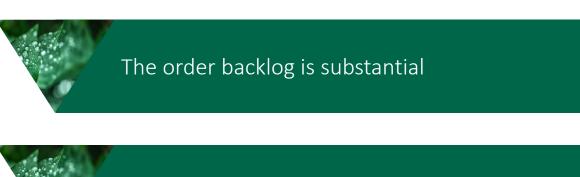
- ▶ Svensk Markservice Svealand has been awarded the contract for a rebuilding of burial site at Grycksbo church in Falu municipality
- Scope: rebuilding and extension of ash burial site, complementary lighting poles and bollards, set-up of fountain, plantings framed by a designed form of corten steel
- ▶ Contract value: SEK 1,5 million
- ▶ End customer: Swedish Church Falun
- ▶ Project start end of 2020, expected to be finished in spring 2022





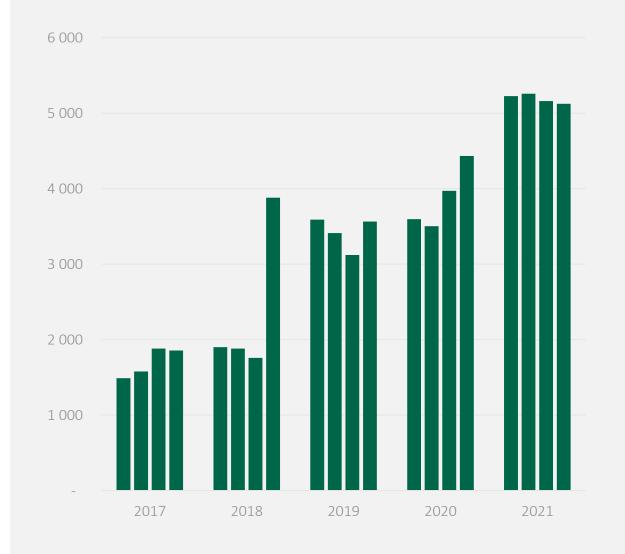


Order backlog increased by 16% to SEK 5.1 billion No renewals or large new contracts in Q4



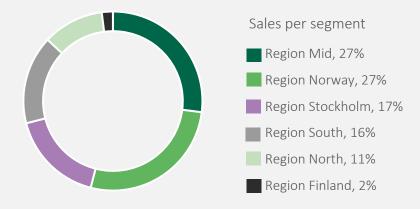


Volume increase driven by acquisitions and high retention rate



Performance per segment

- Strong growth in segments Mid, North and Norway.
- Positive margin development in South, Stockholm and Norway
 - ▶ Positive trend in region Stockholm two sequential quarters. One unit closed according to plan and previous communication
 - Very strong performance in Norway
- ► A weak quarter for Region Mid, impacted by restructuring costs in Thormans
- ▶ Higher overhead costs driven by M&A activity and one-time costs associated with decentralising Shared Service Center and creating new subsidiaries from old Green Landscaping AB and Svensk Markservice AB.



	Q4 2021		
SEK million	Sales	EBITA	EBITA margin %
Region South	162.6	12.4	7.6
Region Mid	236.3	-5.7	-2.4
Region Stockholm	163.4	8.0	4.9
Region North	97.3	11.2	11.5
Region Norway	324.8	64.4	19.8
Region Finland	35.5	4.5	12.8
Other	-62.6	-11.3	-
TOTAL	957.3	83.5	8.7

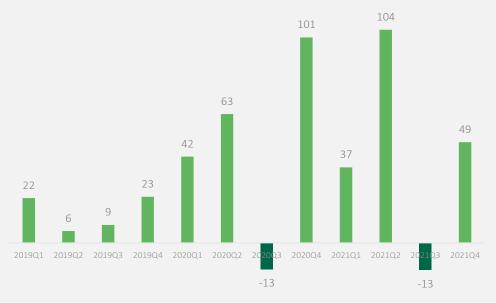
	Q4 2020				
Sales	EBITA	EBITA margin %			
158.1	7.7	4.9			
185.8	6.2	3.3			
158.4	-0.8	-0.5			
80.3	10.7	13.3			
124.9	13.1	10.5			
-	-	-			
-51.3	-3.6	-			
656.1	33.3	5.1			

2021				
Sales	EBITA	EBITA margin %		
543.3	38.3	7.1		
920.3	27.0	2.9		
580.9	-0.9	-0.1		
353.4	31.2	8.8		
900.4	144.9	16.1		
65.7	9.9	15.0		
-182.4	-18.4	-		
3 181.5	231.9	7.3		

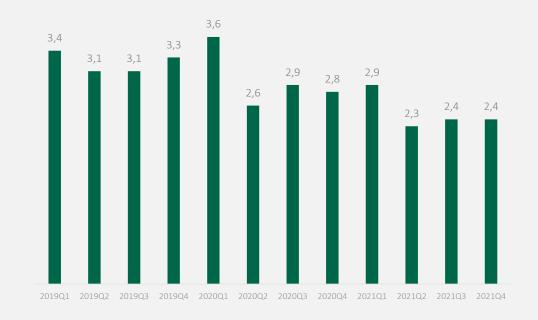
Financial position

- ► Cash flow from operations of SEK 40.4 (100.5) million
 - Net Working Capital increased in Q4 impacted cash flow by -40,7 MSEK (+47,7) as primarily accounts receivables increased as a result of strong revenue growth.
 - ► CF from operations of SEK 174.5 million during 2021
- ▶ Leverage of 2.4X (2.8X)
- ► Cash and cash equivalents at the end of the period were SEK 352.2 (95.4) million
- ▶ New financing of 1,950 million SEK secured in period. To re-finance current debt and facilitate further growth
- ▶ Solidity 28,2%
- ▶ Return on equity 13,5%

Cash Flow from Operations, MSEK



Leverage



Financial targets

Growth

10%

Sales growth on average by 10% per year, including both organic and acquisitions

EBITA margin

8%

Achieving an EBITA margin of 8%

Leverage (ND/EBITDA)

2.5x

Net debt in relation to EBITDA shall not exceed a multiple of 2.5 in the long-term

Dividend (% of NI)

40%

Approximately 40% of the years results to be distributed as dividends, taking into account Greens long-term development potential, financial position and investment needs

2021

46%

2021

7.3%

Status Q4 2021

2.4X

2021

0%



Summary Q4

- ▶ Strong growth +46%, EBITA +153%, EPS +49%
- ▶ Sales CAGR of 39%, EBITA CAGR of 135% (3y)
- ▶ EBITA margin increased by 3.6 %-points to 8.7%
- ▶ 4 acquisitions with annual sales of SEK 300 million closed during period
- ▶ 2 acquisitions with annual sales of SEK 320 million closed after period



