Q1 Report

January – March 2022

5 May 2022



Strong growth and significantly improved profitability

- ▶ Sales amounted to SEK 886 (669) million, growth of 33%. Organic growth of 6.7% (5.1% in local currency)
- ▶ EBITA amounted to SEK 61 million (15). An improvement of 316%
- ▶ EBITA margin was 6.9% (2.2)
- ▶ EBITA margin LTM was 8.2%, in line with financial target of 8% for the first time
- ▶ Earnings per share 0.27 SEK (-0.14)
- ▶ Cash flow from operating activities SEK 79 (37) million
- ▶ Leverage 2.3X (2.9X). Net debt / EBITDA pro-forma LTM
- Companies acquired: Markbygg Anläggning Väst AB, Rainset Oy, Hallandsåsens Utemiljö AB, Glenn Syvertsen. In addition, Aktiv Veidrift AS was acquired after the period

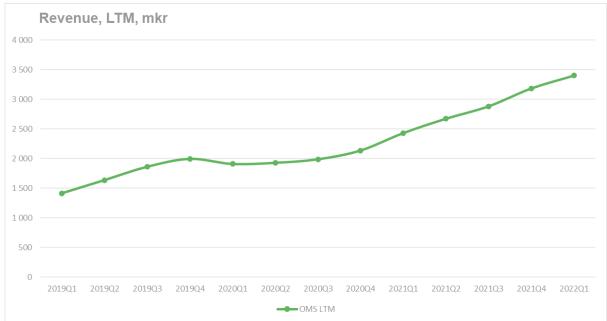


SEK million	Q1 2022	Q1 2021	LTM 2022
SALES	886	669	3 399
EBITA	61	15	278
EBITA %	6.9	2.2	8.2
CASH FLOW FROM OPERATIONS	78	37	216
ORDER BACKLOG	5 739	5 227	
ACQUIRED ANNUAL SALES	385	200	1 164

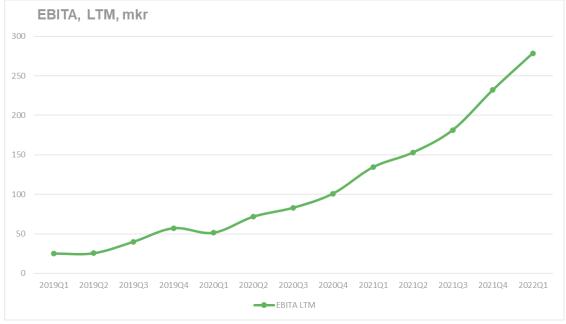
Financial performance





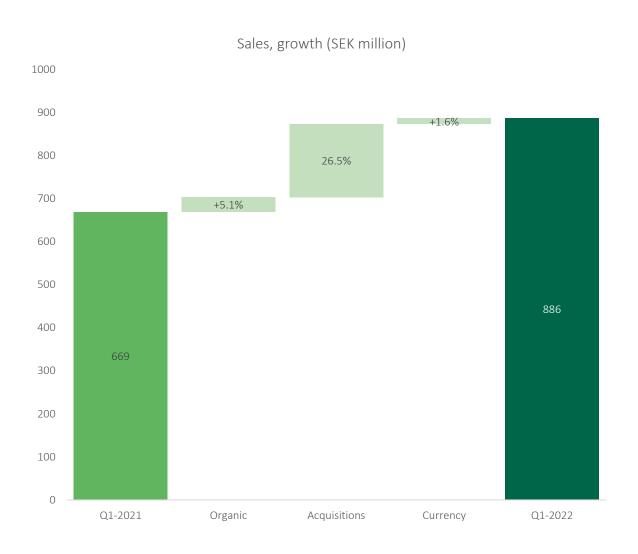








Strong growth mainly driven by acquisitions

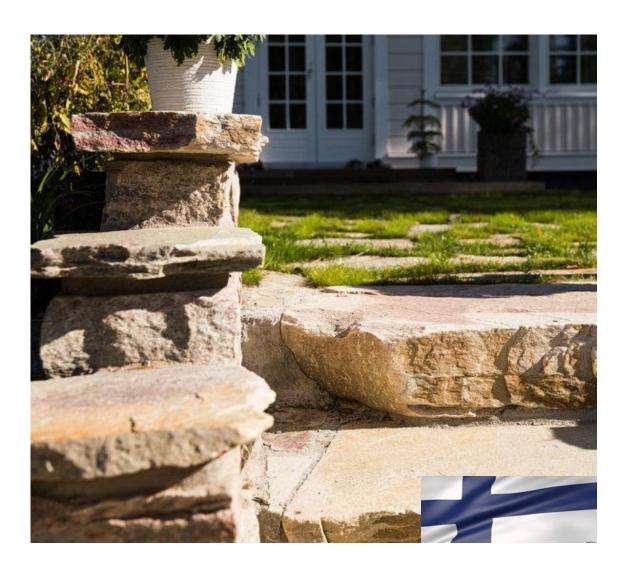


- ▶ Organic growth of 5.1% compared to corresponding quarter last year
- ► Acquisition growth 26.5%
- ► Currency effects 1.6%



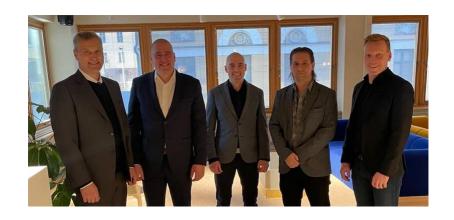
Acquired companies in Q1 2022





Rainset Oy

- ▶ Founded in 2003
- ▶ Operates in Helsinki area
- ▶ Specializes in landscape architecture and stonework
- ▶ Annual sales of EUR 4 million
- ▶ 13 employees





Acquired companies in Q1 2022





Hallandsåsens Utemiljö AB

- ▶ Founded in 2008
- Operates in Skåne and Halland
- ▶ Constructs and manages outdoor environments
- ▶ Annual sales of SEK 30 million
- ▶ 18 employees





Acquired companies in Q1 2022





Glenn Syvertsen AS

- ▶ Founded in 2011
- Operates around Oslo area
- ► Specializes in landscaping projects
- ▶ Annual sales of NOK 35 million
- ▶ 14 employees





Ground maintenance agreement

Region South

- ► Three companies in Region South has been awarded a ground maintenance agreement for Helsingborg Municipality
- ▶ Scope: Ground maintenance of five areas in Helsingborg city
- ▶ Contract value: In total SEK 75 million per year
- ▶ End customer: Helsingborg Stad
- ▶ Project start: May 2022





Landscaping work Drammen Railway Station area

Region Norway – Håkonsen & Sukke Landskapsentreprenør AS

- ▶ Håkonsen & Sukke has signed a contract with NCC regarding all landscaping work in connection with the substructure work on the route Drammen Station to Sundhaugen.
- ▶ Scope: all landscaping work around Drammen Railway Station and surrounding areas for the new train tracks out of Drammen; slate work, new green parks and stonework
- ▶ End customer: Bane NOR
- ▶ Project start: Spring 2022 and will be completed in the end of 2025







Renovation of street environment

Region Norway – Håkonsen & Sukke Landskapsentreprenør AS

- ▶ Håkonsen & Sukke has been awarded a contract for renovation of Rådhusgaten in Tønsberg city center
- ▶ Scope: establishment of street pipes for future waste suction, renovation of existing water and sewer lines, replacement of old electrical cables, street heating, gutter, and granite cover
- ▶ Contract value: NOK 30 million
- ▶ End customer: Tønsberg Kommune
- Project start: April 2022, ending spring 2023





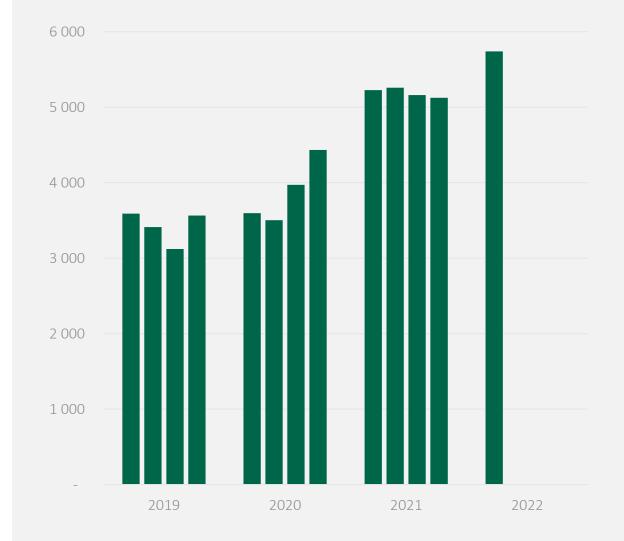


Order backlog increased by 10% to SEK 5.7 billions





Volume increase driven by acquisitions and new contracts. High retention rate.



Income Statement & Balance Sheet

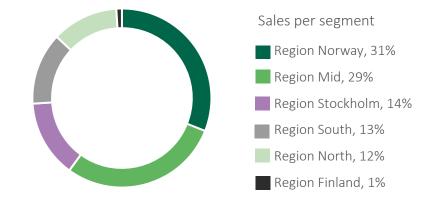
SEK m	Jan-March 2022	Jan-March 2021	Jan-Dec 2021
Net sales	876	664	3,139
Other operating income	10	5	42
Total income	886	669	3,181
Operating costs			
Cost of goods and services sold	-383	-324	-1,394
Other external costs	-131	-61	-295
Costs for remuneration to employees	-278	-215	-999
Other operating expenses	-4	-25	-147
Depreciation of PPE	-30	-28	-113
Amortization of intangible assets	-22	-14	-77
Operating profit (loss)	39	0	155
Profit (loss) from financial items			
Financial income	0	0	1
Financial expenses	-18	-6	-34
Total income from financial items	-18	-6	-33
Earnings before tax	22	-6	122
Tax	-7	-1	-30
PROFIT (LOSS) FOR THE PERIOD	14	-6	92

SEK m	31 March 2022	31 March 2021	31 Dec 2021
Assets			
Intangible assets	1,741	1,088	1,494
Property, plant and equipment	202	226	232
Right-of-use assets	313	215	266
Financial assets	26	21	27
Total non-current assets	2,283	1,550	2,019
Inventories	49	32	38
Contract assets	43	61	39
Current receivables	612	455	722
Cash and cash equivalents	332	112	352
Total current assets	1,035	660	1,152
TOTAL ASSETS	3,318	2,209	3,171
Equity and liabilities			
Equity	988	479	896
Non-current liabilities	1,341	862	1,192
Non-current lease liabilities	194	148	206
Contract liabilities	53	65	25
Current lease liabilities	58	117	60
Current liabilities	685	538	793
TOTAL EQUITY AND LIABILITIES	3,318	2,209	3,171



Performance per segment

- Growth in most segments
- Positive or stable margin development in most segments.
- ▶ Generally we saw that our older companies from Green Landscaping AB and Svensk Markservice AB performed well.
- Profit from acquired companies were robust
 - Margin improvement in South with positive development
 - Mid grew strongly with strong margin improvement
 - Stockholm is trending well with increased margin. One unit in Stockholm region has been closed since last year, affecting revenue negatively and results positively
 - Region North performed well
 - Norway delivered a solid guarter
 - Weak quarter in Finland, but in accordance with expectations due to limited activity in many projects this time of the year
- ▶ Higher overhead costs driven by high M&A activity and non-recurring costs related to closure of Share Service Centre and other strategic initiatives.



	Q1 2022		
SEK million	Sales	EBITA	EBITA margin %
Region South	120	5	4.1
Region Mid	267	17	6.4
Region Stockholm	127	7	5.8
Region North	117	14	11.7
Region Norway	289	37	12.6
Region Finland	10	-4	-42.8
Other	-45	-14	-
TOTAL	886	61	6.9

	Q1 2021	
Sales	EBITA	EBITA margin %
116	-2	-2.0
196	2	1.0
137	-10	-7.4
111	9	8.2
136	18	13.0
-	-	-
-29	-2	-
669	15	2.2

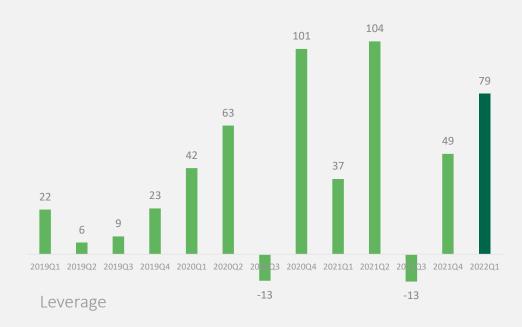
Q1 2022 LTM			
Sales	EBITA	EBITA margin %	
547	46	8.3	
989	42	4.2	
571	15	2.7	
360	36	9.9	
1 056	164	15.5	
76	5	7.1	
-199	-29		
3 399	280	8.2	

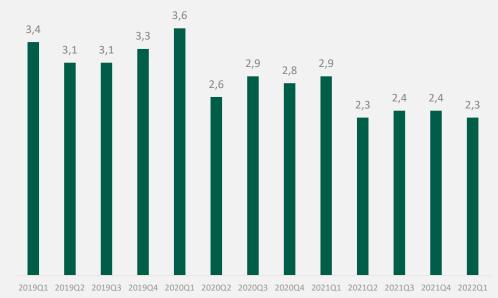


Financial position

- ▶ Cash flow of SEK 78 (37) million
- ▶ Leverage of 2.3X (2.9X). Lower leverage despite acquisitions (151 MSEK), earn-out (71 MSEK) and repurchase of shares (24 MSEK)
- Continued focus on acquisitions
- ▶ Cash and cash equivalents at the end of the period were SEK 332 (112) million

Cash Flow from Operations, SEK m





Financial targets

Growth

10%

Sales growth on average by 10% per year, including both organic and acquisitions

EBITA margin

8%

Achieving an EBITA margin of 8%

Leverage (ND/EBITDA)

2.5x

Net debt in relation to EBITDA shall not exceed a multiple of 2.5 in the long-term Dividend (% of NI)

40%

Approximately 40% of the years results to be distributed as dividends, taking into account Greens long-term development potential, financial position and investment needs

Q1 LTM 2022

40%

Q1 LTM 2022

8.2%

Status Q1 2022

2.3X

2021

0%





